

# SCHOOL OF PUBLIC AFFAIRS **Report 2000-2002**



PENNSTATE



Capital College

*Record of Activities,  
2000-2002 Academic Years  
(Spring, 2000-Spring, 2002)*



**PENN STATE HARRISBURG • PENN STATE SCHUYLKILL**

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# I. Introduction: Looking Back and Looking Forward

## A. School of Public Affairs at Penn State Capital College

The School of Public Affairs (SPA) at Penn State Capital College is a comprehensive unit, with programs ranging from bachelor's degrees in Criminal Justice (CJ) and Public Policy (PP) (essentially, a political science program), to master's degrees in Public Administration (MPA) and Health Administration (MHA), to a Ph.D. in Public Administration. The faculty complement was 17 during 2000-2002, all currently with terminal degrees in their field (the Ph.D.). Recently, we have hired one person, Dr. Pamela Preston, to replace Dr. Blake Nelson, who resigned his position in Criminal Justice. Dr. Robert J. Bresler, Professor of Public Policy, retired after a long and distinguished career at Penn State Harrisburg. His replacement for the 2001-2002 academic year was Dr. Matthew Woessner from The Ohio State University Political Science Department. Dr. Woessner subsequently was selected to fill the tenure track vacancy left by Dr. Bresler's retirement. In 2001-2002, Dr. Michael Young and Dr. Christopher McKenna also retired.

The master's program in Public Administration was recently ranked 57<sup>th</sup> in the *US News & World Report* rating of over 240 graduate schools of public affairs throughout the country. This places the school's program in the top quartile of comparator institutions. In addition, the MPA program was rated 24<sup>th</sup> in Public Budgeting and Financial Management. These rankings are encouraging, but they also create a challenge for the school. Our strategic plan calls for us to increase the quality of our work. We now have one benchmark against which any progress can be measured—and that will be a difficult task indeed.

The school has defined itself as oriented toward the larger community (the central Pennsylvania region) and, at the graduate level, toward professional, part-time students (state employees, for example). A large percentage of both graduate and undergraduate students work full-time.

Penn State Capital College features five academic schools—Behavioral Sciences and Education; Business Administration; Science, Engineering, and Technology; Humanities; and Public Affairs. Recently, with the merger of Penn State Schuylkill and Penn State Harrisburg (together comprising Capital College), the SPA has begun operating a Criminal Justice bachelor's program at the Schuylkill location; in addition, a small presence in Public Policy exists at Schuylkill.

Penn State Harrisburg is primarily a junior-senior and graduate school institution. However, the campus is in a state of flux, as it is slowly moving toward a "four-year look." One central element in this transition comes about as a result of the merger with Penn State Schuylkill.

## B. Key Accomplishments for 2000-2002

During the academic years 2000-2002, numerous accomplishments were recorded:

- As part of Penn State's strategic planning process, the school developed an update to its 1998 strategic plan.
- Two new concentrations in the MPA program have continued to mature and develop—Nonprofit Management and Criminal Justice.
- More focused discussion of how we might reconfigure the Public Policy program in response to an apparent serious decline in student enrollment.
- Continued nurturing of the undergraduate Criminal Justice major at the Penn State Schuylkill campus.
- Funded one fully endowed student award: The Hand Award in State and Local Affairs (for a graduate student with an interest in state and local affairs).
- Funded a second endowed award: The School of Public Affairs Book Award (for a graduate student in health policy or administration).
- The school's implementation of a collaborative relationship with the Pennsylvania Senate Appropriations Committee continues to develop. A first year MPA student will receive an assistantship; in the second year, the Committee will provide tuition support and a stipend during which time the student will be involved in an internship with the Committee.
- The MHA program is continuing to develop collaborative academic linkages with the Penn State College of Medicine in Hershey.
- The program proposal for the master's in Criminal Justice has been approved.

- The school, working within the Penn State system, is involved in the possible development of a multiuniversity, international graduate program in Public Policy (through the Worldwide Universities Network).
- The school is actively discussing creating a policy analysis concentration within the MPA program.
- The first steps were taken in exploring the possibility of developing a Certified Public Manager program (in partnership with Continuing Education and Penn State Altoona) for the Commonwealth.

### ***C. Master of Public Administration (MPA)***

The MPA is designed for those with career interests in public management, health and human services, government, and other public and nonprofit organizations. The curriculum blends theoretical and applied concepts and assures “real-world” experiences. Challenging internship opportunities abound for such students. An important goal of the MPA program is to assist students in developing their abilities to understand, analyze, and control their organizational environments to manage more effectively and to promote positive change in the public and nonprofit sectors. The MPA program offers concentrations in Criminal Justice, Government Administration, Health Care Management and Policy, Human Resources Management, Information Resource Management, and Nonprofit Management. Also offered are Certificates in Public Budgeting and Financial Management and Public Sector Human Resources Management. In addition, the Dickinson School of Law and the School of Public Affairs offer a joint JD-MPA program. Thus, lawyers in training can also receive an MPA, to be granted by Penn State Harrisburg as well as their JD, granted by the Dickinson School of Law. Finally, the MPA program has an agreement with the Army War College (AWC), so that AWC students can receive credit toward the MPA with AWC courses.

### ***D. Master of Health Administration (MHA)***

The Master of Health Administration is designed for part-time professional students already engaged in health administration careers. When the program is completed, students are expected to know the existing health system and to have a capability for redesign consistent with the demands of access to care, management and control of costs, and quality of care delivery. Part-time students may begin the program at the beginning of any semester. Health Administration courses are offered in the evening for the convenience of part-time students. A student can complete the MHA on a part-time basis in two to four years. Students have positions in a wide range of organizations, including hospitals, HMOs, physician practices, community health agencies, professional societies and associations, and health insurers. The MHA program offers a Certificate in Long-Term Care.

### ***E. Ph.D. in Public Administration***

The Doctor of Philosophy in Public Administration provides a broad-based academic program combining conceptual foundations with analytic skills. The goal of the program is to improve government through the creation of “scholar/practitioners” — professionals with the ability to create and apply knowledge through teaching, research, consulting, and management of public organizations and institutions. Areas of concentration include: Public Management, Organization Theory, Political Institutions, Policy Analysis, and Health Care Management and Policy.

### ***F. Bachelor’s in Criminal Justice***

The Criminal Justice degree provides graduates with the communication and analytical skills needed to succeed in the criminal justice system, law school, victim-witness services, and related careers. The interdisciplinary program equips students for graduate study, including the Criminal Justice concentration in Penn State Harrisburg’s MPA program, as well as Penn State’s Dickinson School of Law. Students are educated to be effective problem-solvers in federal, state, and local criminal justice agencies, as well as social services directed toward this population. The curriculum provides considerable flexibility for students, allowing them to prepare for one of the many career opportunities available in the field today. Internship opportunities are available that allow students to learn in the field; the linkages with the multitude of criminal justice agencies in the Harrisburg area and national internships greatly enrich educational opportunities.

## G. *Bachelor's in Public Policy*

The Public Policy degree emphasizes public policy issues. The major prepares students for graduate school, including law school, and for careers where an understanding of public policy is important. Among concentrations within the major are: law and justice, world politics, American politics, and public management. The linkages with the state capital provide for a rich internship experience. In the process, academic learning in the classroom is wed to experiential learning in the real world of public affairs.

The Public Policy program will soon be entering its third decade as a major in the University. Over the past several years, the program has maintained an enrollment between about 55 to 75 majors. The program's philosophy has been to combine the elements of political science, economics, computer applications, and statistics to create a major with "real-world" applications.

One of our most successful features is our internship program. For example, practically every semester, we have placed students in the Legislative Management Internship Program, run by the bipartisan staff in the Pennsylvania House of Representatives. This internship is paid and is open to students throughout the Commonwealth on a competitive basis. The success of our students in securing this internship has been most heartening to the faculty. Other internships have involved students working in legislative offices, state government agencies, and a wide variety of nonprofit and lobbying groups. Many of our graduates can now be found in influential positions in state and local government.

The interest of our majors in law school and legal careers continues to be quite high. Over the past several years, our students were accepted at law schools at Dickinson, Temple, Rutgers, Widener, and the University of South Carolina. During the coming academic year, the Public Policy faculty hopes to complete a review of the program to broaden its appeal and widen our pools of applicants.

## II. Trends in Enrollment

The Pennsylvania State University has recently embarked on a tuition-driven budget model for non-University Park locations. Thus, the ability to generate healthy enrollment figures is increasingly important to the School of Public Affairs. Table 1 (at the end of this report) reflects a time series from fall, 1996 through fall of 2001.

Over the five-year time series with respect to actual enrollments, the undergraduate Criminal Justice major has been remarkably stable at the Harrisburg campus—ranging between 104 and 116 students. The Public Policy major, on the other hand, has oscillated more and dropped steeply in enrollees for the fall of 1999, although there was a small rebound in fall, 2000. Fall, 2001 figures were disappointing. Total undergraduate enrollment at Penn State Harrisburg has dropped modestly as a result of the decline in Public Policy majors.

The picture is more positive at the graduate level. In fall, 1997, the MHA program began as a stand-alone program, after having been previously one concentration in the MPA. This spin-off has been very successful. The total number of master's level students has steadily risen since the friendly breakout of the MHA. We had 131 master's level students in fall, 1996; as of fall, 2001, we had 153, a substantial move ahead. At the doctoral level, enrollments have remained relatively steady, between 32 and 38. Total graduate enrollment has risen noticeably from fall, 1996 to fall, 1999, with a slight decline by fall, 2001.

Overall, enrollment at the Harrisburg campus—graduate plus undergraduate—has been reasonably stable over the time series depicted in Table 1, although the drop in fall, 2001 is worth noting. As mentioned already, the time line would be more positive except for the decline in Public Policy majors.

However, for a complete picture, we must look at enrollment for the Penn State Schuylkill campus, Harrisburg's other component in Penn State Capital College (the umbrella term for the two campuses). The Schuylkill campus merged with the Harrisburg campus officially in 1997. Criminal Justice majors have risen from 8 that first fall (1997) to a healthy 52 in fall, 2000, with a modest drop-off to 43 by fall, 2001. These are students in their third and fourth years at Schuylkill. Common year students (the first two years) at Schuylkill account for an additional representation of undergraduate students in the School of Public Affairs. The number of common year students (almost all of whom are Criminal Justice at this point) has risen from 11 in fall, 1997, to 35 in fall, 1998, to 43 for fall, 1999. That represents an increase in Public Affairs students at Schuylkill from 19 in fall, 1997 to 78 in fall, 1999. There was a steep decline in common year students in fall, 2000; the number stabilized in fall, 2001. Finally, it ought to be noted that we now have two Public Policy majors at Schuylkill as of fall, 2001.

Finally, adding the Schuylkill to the Harrisburg enrollments, we see that for the entire School of Public Affairs, enrollments have—in fact—steadily risen, from 360 in fall of 1996 up to 441 in fall, 1999. There was a very small decline in total numbers in fall, 2000, followed by yet another small drop in fall, 2001. One challenge facing the school, of course, is to seek to rebound from some of these declining numbers.

### III. Faculty Activities

#### A. Summary

Table 2 (at the end of this report) summarizes the School of Public Affairs faculty productivity. Several trends are illuminated, covering a span of seven years. Publications (including refereed journal articles, book chapters, and unrefereed articles in professional publications) have been fairly stable—with the exception of a drop in 1998-1999 and a steep increase by 2001-2002. The past year saw five articles appear or be accepted for publication in journals that the school rated in the “Top Twenty” in quality (in each of the following: Political Science, Public Policy, Criminal Justice, and Public Administration as well as a “Top Ten” ranking in Health Administration); there were two top five publications. Eight books were published or were “in press” in 2001-2002, consistent with the previous two years, but still quite strong in terms of the overall time series depicted in the Table. Over time, the number of conference papers has increased, although there was a drop-off in 2001-2002.

Leadership activities (such as conference organizing, holding positions as officers in a professional organization, etc.) increased steadily and substantially when one compares the first four years in the table with the latest four years. The number of invited presentations was stable from 1994-1998; in 1998-1999, the number jumped significantly and held at that level in 1999-2000. 2000-2001 saw a substantial increase in that figure, although there was a decline in 2001-2002.

Median student evaluations (on a seven-point scale) have remained solid—with a strong spike upward in 1999-2000. As one looks at the Median SRTE (student reports of teaching effectiveness) column, one ought to keep in mind that the national average for seven-point teaching evaluation scales is about 5.5. Thus, the rankings summarized in the table compare most favorably with national norms, exceeding those norms each year in the time series. For the past three years, the median scores were above 6.0 in each year.

Finally, external funding. 1999-2000 marked the high water mark in sponsored research—with a total of roughly \$640,000 in new funding being approved. This tops the previous top mark in 1998-1999 of \$527,000. One highlight from 1998-1999 was a grant of well over \$100,000 from the National Institute of Justice to support research on long-term care in correctional facilities. Another major grant, in excess of \$100,000, supports research on the extent of crime victimization in Pennsylvania. In 1999-2000, a \$196,000 grant was received from PennDOT (the Pennsylvania Department of Transportation) to study the efficacy of driver education courses. There was something of a drop in amount of funded research dollars in 2000-2001 and a further drop in 2001-2002.

#### B. Publications

**Marvin Bentley.** See item under **Ziegenfuss**.

**Rupert F. Chisholm,** “Applying Action Research to Public Sector Problems: International Perspectives,” in Robert T. Golembiewski (ed.), *Handbook of Organization Consultation* (NY: Marcel Dekker, 2001, reprint of article); “Using Large Scale Designs and Action Research to Develop Interorganizational Networks,” in Robert T. Golembiewski (ed.), *Handbook of Organization Consultation* (NY: Dekker, 2000); “Action Research to Develop an Interorganizational Network,” in P. Reason and H. Bradbury (eds.), *Handbook of Action Research* (Thousand Oaks, CA: Sage Publications, 2000); “Bringing About Change in a Public School System: An Interorganizational Network Approach,” in Myrna Mandell (ed.), *Getting Results through Collaboration* (Westport, CT: Quorum, 2001); “Open Systems Theory,” in J. Rabin (ed.), *Encyclopedia of Public Administration and Public Policy* (NY: Marcel Dekker, under contract); “Managing High Involvement Teams,” in J. Sassani and J. Ziegenfuss (eds.), (New York: Academic Press, in press); “Using Network Organizations to Advance Quality Health Care,” in *Ibid*.

**Beverly A. Cigler** "Multiorganizational, Multisector, and Multicommunity Organizations: Setting the Research Agenda," in Myrna Mandell (ed.) (2001); (with the assistance of Richard White), "Home Rule in Pennsylvania," in Dale Krane (ed.), *Home Rule in America* (Washington, DC: Congressional Quarterly, 2001); "Public Administration and the Paradox of Professionalization," in Camilla Stivers (ed.), *Democracy, Bureaucracy, and the Study of Public Administration* (Westview Press, 2001, reprint of article); co-author of two NASPAA-EPA monographs: *Wood Building Products Surface Coating NESHAP* (2000) and *Inventory of Resources for Wood Building Products Surface Coating Facilities* (2000); "The Business of Counties Nationwide," *County Government*, (July, 2001); "The Modern American County," in H. George Frederickson and Jon Nalbandian (eds.), *The Future of Local Government Administration* (International City/County Management Association, 2002).

**M. A. DuPont-Morales**, "The Tradition and Reality of Domestic Violence," in L. Moriarty (ed.), *Controversies in Victimology* (Anderson Publishing, 2001); "Victimology," in M. A. DuPont-Morales, Michael Hooper, and J. Schmidt (eds.), *Handbook of Administration in Criminal Justice* (NY: Marcel Dekker, 2001).

**Shaun L. Gabbidon**, "A Preliminary Study of Black American Security Executives," *Security Journal* (in press); "W.E.B. DuBois: Pioneering American Criminologist," *Journal of Black Studies*, 31 (2001), 581-599; (with H. T. Greene) "The Presence of African American Scholarship in Early American Criminology Texts (1918-1960)," *Journal of Criminal Justice Education*, 12 (2001), 301-310; "W. E. B. DuBois and the Sociology of African Americans," in Mary Ann Romano (ed.), *Lost Sociologists Rediscovered* (Edwin Mellen Press, in press); "An Early American Crime Poll," *The Western Journal of Black Studies*, 24 (2000), 167-174; "Doing the Right Thing? Notes from a Former Nontenured Department Chair," *The Department Chair*, 11 (1) (2000), 2-3; "African-American Male College Students after the Million Man March," *Journal of African American Men*, 5 (2000), 15-26; (with H. T. Greene and M. Ebersole), "A Multi-Faceted Analysis of the Presence of African Americans in Juvenile Delinquency Texts Published between 1997 and 2000," *Journal of Crime and Justice*, in press; (with Everette Penn) "Surviving a Graduate Criminology / Criminal Justice Program: The African American Perspective," *Journal of the Research Association of Minority Professors* (in press); "Exploring the Role of Race and Course Content in Criminal Justice Course Evaluations," *Journal of Criminal Justice Education* (2002); "Teaching Security Administration in Criminal Justice Programs: Getting Them in the Classroom Is the Key," *Journal of Security Administration* (in press); (with H. T. Greene), "African-American Scholarship in Criminological Research Published in the 1990s: A Content Analysis," *Journal of Criminal Justice Education* (in press).

**Cynthia Mara**, "Hospice: An Organizational System Model for the Integration of Acute and Long-Term Care," *Journal of Health and Human Services Administration* (in press); "Moral Reasoning Applied to Long-Term Care Policy," *Journal of Ethics, Law, and Aging*, 6 (2000), 239-255; (with James T. **Ziegenfuss** Jr.), "Creating the Strategic Future of Long-Term Care Organizations," *Journal of Long-Term Home Health Care*, 19 (2000), 116-124; (with Christopher K. **McKenna**), "Unintended Consequences of Sentencing Policy," on-line publication, National Criminal Justice Reference Service; (with Christopher **McKenna**), "Developing Strategies to Address Long-Term Care Needs of Prison Inmates," in Charles Wellford (ed.), *Sentencing Compendium*, in press; (with James T. **Ziegenfuss** Jr.), "Strategic Alliance: Adapting to the Business Environment in Long-Term Care," *Care Management Journals: Pride Institute Journal of Long Term Health Care* (in press); "Expansion of Long-Term Care in the Prison System," *Journal of Aging and Social Policy* (in press); "Chronic Illness, Disability, and Long-Term Care in the Prison Setting," in *Advances in Long-Term Care*, Vol. 5 (Springer Publishing, in press).

**Christopher K. McKenna** (with Mukund S. Kulkarni and Karen L. Brown), "Using Publicly Accessible Data to Investigate Discriminatory Lending Practices," *Southern Business & Economic Journal*, 24 (2001), 3-24. See items under Cynthia Mara.

**Etta F. Morgan**, "Women on Death Row," in R. Muraskin (ed.), *It's a Crime: Women and Justice* (3<sup>rd</sup> ed.) (Prentice-Hall, in press); (with Ida M. Johnson and Robert T. Sigler), "Forced Sexual Intercourse: Contemporary Views," in R. Muraskin (ed.), *It's a Crime: Women and Justice* (Englewood Cliffs: Prentice-Hall, in press); "The Administration of Law Based on Gender and Race," in R. Muraskin and A. Roberts (eds.), *Visions for Change: Crime and Justice in the Twenty-First Century*

(Englewood Cliffs: Prentice-Hall, in press); "Sentencing into the 21<sup>st</sup> Century: Sentence Enhancement and Life Without Parole," in R. Muraskin and A. Roberts (eds.), *Visions for Change* (Prentice-Hall, in press); (with I. Johnson), "Victim Impact Statements," in L. Moriarty (ed.), *Controversial Issues in Criminology* (Cincinnati: Anderson, in press).

**Carol Nechemias**, "Russia," *Women's Issues in Europe*, Lynn Walter (ed.) (Westport, CT: Greenwood Press, in press); "Women Organizing Women in the Russian Federation," in Lee Ann Banaszak (ed.), *The U.S. Women's Movement in a Dynamic and Global Perspective* (New York: Rowman and Littlefield, in press).

**Steven A. Peterson**, "Board of Education Involvement in School Decisions and Students' Achievement," *Public Administration Quarterly*, 24 (2000), 46-68; (with James N. Schubert, Glendon Schubert, and Stephen L. Wasby), "Dialect, Sex and Risk Effects on Judges' Questioning of Counsel in Supreme Court Oral Arguments," in Frank Salter (ed.) *Risky Transactions: Trust, Kinship, and Ethnicity* (Oxford: Berghahn Books, in press); (with Albert Somit), "Born to Rebel: The Science of Birth Order," *Politics and the Life Sciences* (in press); "Reification, Hegemony, and the Human Brain," in Russell Gardner and Gerald Cory (eds.), *Essays on Honor of Paul MacLean* (in press); (with George Aditjondro and David Kowalewski), "Protest and Repression: Campaigns against Water Projects in Indonesia," in Christian Davenport (ed.), *Paths to State Repression* (New York: Rowman & Littlefield, 2000); (with Albert Somit), "How Evolution Works. . . Usually against Democracy: The United States as a Case in Point." (In press); (with Albert Somit), "Biology and Politics: Where It Has Been and Where It Is Going," in Steven A. Peterson and Albert Somit (eds.), *Evolution and the Behavioral Sciences* (New York: Elsevier, CT: JAI Press, 2001); (with Albert Somit), "Postlude," in Peterson and Somit (eds.), *Evolution and the Behavioral Sciences* (New York: Elsevier, 2001); (with James N. Schubert), "Predicting Changes in AIDS Spending in the American States," *Journal of Public Budgeting, Accounting and Financial Management*, 13 (2001), 23-46; "School Psychologists in the Political Maelstrom," *School Psychology International*, 22 (2001), 291-302; (with Robert J. Maiden and Myrah Caya), "Personality Changes in the Very Old," *Journal of Adult Development* (in press); (with Albert Somit), "Darwinism, Dominance, and Democracy: A Reaffirmation," *Politics and the Life Sciences* (in press); (with Albert Somit), "Biopolitics at the Millennium," *Central European Political Science Review* (in press); (with James N. Schubert), "Measuring Substantive AIDS Policies in the American States," *State and Local Government Review* (in press); (with Robert Maiden and Myrah Caya), "Use of Mental Health Services by the Rural Aged," *Journal of Geriatric Psychiatry and Neurology*, 14 (2001), 8-12. See also the item under **Sims**.

**Jeremy F. Plant**, "Codes of Ethics," in Terry L. Cooper (ed.), *Handbook of Administrative Ethics*, 2<sup>nd</sup> edition (2000); "The War That Never Ends: Vietnam and the Ethics of the Johnson Administration," *Public Integrity* (in press); "Railroad Policy and Intermodalism: Policy Choices after Deregulation," *Policy Studies Review* (in press); (with Van Johnston), "Intermodalism in the New Millennium," *Policy Studies Review* (in press); "Transportation and Intermodalism: Policy Choices after Deregulation," *Public Works Management* (in press); "Transportation and Growth Management," *Public Works Management & Policy*, 6 (2001), 91-101; "The Implications of Terrorism for Railroad," *Intermodal Fare*, Fall, 2001; "Bringing Ethics and Values into Transportation and Infrastructure Policy Planning," *PA Times* (December, 2001), 3; "Public Management Reform in the New Millennium," *Policy Studies Review* (in press); "Standards of Conduct," *Encyclopedia of Public Administration and Public Policy* (in press); "Transportation Policy," *Encyclopedia of Public Administration and Public Policy* (under preparation).

**Pamela Preston**, "Aging America and the Criminal Justice System: Is ADA Enough?" *Critical Criminologist*, 12 (November, 2001).

**James M. Ruiz**, "The Perp Walk: Due Process and the Presumption of Innocence versus Freedom of Speech," *The Critical Criminologist*, 11 (2001), 9-12; (with D. F. Treadwell), "The Perp Walk: Due Process v. Freedom of the Press," *Criminal Justice Ethics* (in press); (with Holly Banish), "The Antisocial Police Personality: A View from the Inside," *International Journal of Public Administration* (in press).

**Barbara A. Sims**, "Victim Restitution: A Review of the Literature," *The Justice Professional* 13 (2000); (with William Chambliss et al.), "Explanations for the Over-Representation of Minorities in Today's Imprisonment Binge," *Corrections*

*Management Quarterly* 4 (2000), 1-7; "Domestic Violence and Sexual Assault: The Role of the Program Evaluator," in Howard Rebach and John G. Bruhn (eds.), *Handbook of Clinical Sociology* (NY: Plenum Press, 2001); "A Review of Criminological Theory," in M.A. DuPont-Morales et al., (eds.), *Handbook of Criminal Justice Administration* (NY: Marcel Dekker, 2001); "Surveying the Corrections Environment: A Review of the Literature," *Corrections Management Quarterly*, 5 (2001), 1-12; (with Michael Hooper and Steven A. Peterson), "Determinants of Citizens' Attitudes Toward Police: Results of the Harrisburg Citizen Survey—1999," *Policing: An International Journal of Police Strategies and Management* (in press); "The Contributions of Thorsten Sellin to the Field of Criminology," in Frank Williams III and Marilyn McShane (eds.), *Encyclopedia of Juvenile Justice* (in press); "Examining the Environment of the Corrections Officer: Two Perspectives from Field Research," *The Prison Journal* (in press).

**Matthew Woessner**, "Constitutional Constraints on the Administration of Public Policy," *Encyclopedia of Public Administration and Public Policy* (New York: Marcel Dekker, in press).

**James T. Ziegenfuss, Jr.**, "Diagnosing and Improving Trauma Services Using Organization and Management Systems Thinking," *Trauma Quarterly* (in press); (with J. Marvin Bentley), "Health Care Cost Containment: Strategies Driven by an Organizational Systems Approach," *Systems Practice & Action Research* (in press); "Effective Quality Management Groups," *American Journal of Medical Quality* (in press); "Quality Management as a Learning Community," *American Journal of Medical Quality* (in press); "Patients' Rights and Quality," *American Journal of Medical Quality*, 16 (2001), 187-188; "Medical Malpractice and Quality," *American Journal of Medical Quality* (in press); "Organization and Management of Quality," in *Core Curriculum in Medical Quality* (in press). See also item under **Mara**.

## C. Books

**Beverly A. Cigler** (Associate Editor), *Defining Public Administration*. (Boulder: Westview Press, 2000); Beth Honadle, James Costa, and Beverly A. Cigler, *The Fiscal Health of Local Governments* (Academic Press, in press); *Public Administration: Visions to Reality* (Peacock Publishers, under contract); *Reinventing Government* (M. E. Sharpe, under contract).

**M. A. DuPont-Morales**, Michael K. Hooper, and J. Schmidt (eds.), *Handbook of Administration of Criminal Justice*. (New York: Marcel Dekker, 2001).

Helen Taylor Green and **Shaun L. Gabbidon**, *African American Criminological Thought*. (Albany: State University of New York Press, 2000); (with Helen Taylor Greene and Vernetta Young) (eds.), *African American Classics in Criminology and Criminal Justice* (Sage, 2001); *W.E.B. DuBois on Crime and Justice: Laying the Foundations of American Sociological Criminology* (Carbondale, IL: Southern Illinois University Press, in press).

Robert F. **Munzenrider** (see under **Jack Rabin**).

Norma Noonan and **Carol Nechemias** (eds.), *Encyclopedia of Russian Women's Movements*. (Greenwood Press, 2001); Kathleen Kuenhast and Carol **Nechemias** (eds.), *Post-Soviet Women Encountering Transition* (Kennan Institute and Johns Hopkins University Press, under contract).

Robert A. Heineman, William T. Bluhm, **Steven A. Peterson**, and Edward N. Kearney, *The World of the Policy Analyst* (Chatham, NJ: Chatham House, 2002), 3<sup>rd</sup> edition; Steven A. **Peterson** and Albert Somit (Eds.), *Neo-Darwinian Theory and the Social and Behavioral Sciences* (New York: Elsevier, 2001); (with Albert Somit) (eds.), *Human Nature and Public Policy: An Evolutionary Approach* (Palgrave, under contract); (with Stuart Nagel) (ed.) "Policy Studies and Policy Analysis," *Encyclopedia of Public Administration and Public Policy* (New York: Marcel Dekker, under contract).

**Jeremy F. Plant**, *Central Vermont Railway* (with George Melvin) (Scotch Plains, NJ: Morning Sun Books, 2000); *Trackside under Pennsy Wires* (Scotch Plains, NJ: Morning Sun Books, 2000); *Trackside Allentown* (Morning Sun Books, 2001); *Trackside*

*Western Maryland* (Morning Sun Books, 2002); (with Van Johnston) (eds.), *Handbook of Public Transportation Policy and Administration* (New York: Marcel Dekker, under contract).

**Pamela Preston**, *Statistics for Public Administration and Political Science* (New York: Marcel Dekker, under contract); (with Barbara A. **Sims**) (eds.), *Handbook of Juvenile Justice: Theory and Practice* (New York: Marcel Dekker, under contract).

**Jack Rabin**, **Robert F. Munzenrider**, and Sherrie Bartell, *Principle(s) and Practices of Public Administration* (electronic format), (Marcel Dekker, 2002); Jack Rabin, Sherrie Bartell, and Robert Munzenrider, *Public Budgeting Laboratory: An Interactive CD*. (Athens, GA: Carl Vinson Institute of Government, 2000); Gerald Miller, W. Bartley Hildreth, and **Jack Rabin**, *Performance-Based Budgeting* (Boulder, CO: Westview Press, 2001); (with Glenn Stevens) (eds.), *Handbook of Monetary and Fiscal Policy* (NY: Marcel Dekker, 2001); Jack Rabin (ed.), *Encyclopedia of Public Administration and Public Policy* (New York: Marcel Dekker, under contract).

**James Ruiz**, *The Handbook of Police Administration* (New York: Marcel Dekker, under contract).

**Barbara A. Sims**, *A Community Approach to Domestic Violence* (Civic Research Institute, under contract); see under **Preston**.

**James T. Ziegenfuss, Jr.**, *Organizational & Management Problem Solving: A Systems & Consulting Approach* (Sage, 2002).

## **D. Presentations at Professional Meetings**

**Rupert F. Chisholm**, "Action Research to Develop an Interorganizational Network," Academy of Management, Toronto, August, 2000; "Creating Action Research to Build Loosely-Linked Organizations," European Group for Organization Studies, Lyon, France, November, 2001.

**Beverly A. Cigler**, two roundtable presentations, 2000 ASPA meeting; one roundtable presentation, 2001 ASPA meeting.

**M. A. DuPont-Morales**, "Law, Policy and Domestic Violence," Academy of Criminal Justice Sciences, 2001. (See also the item under Barbara **Sims**); "Battering Pregnant Victims," ACJS meeting, March, 2002.

**Shaun Gabbidon**, "An Early American Crime Poll by W.E.B. DuBois," Conference of the National Council for Black Studies, Charlotte, NC, 2001; (with Helen Taylor Greene), "Toward African American Literacy in Criminal Justice Education," ACJS, Washington, DC, 2001; "A National Survey of Black American Security Professionals," ACJS, Washington, DC, 2001; (with H. T. Greene), "Toward African-American Literacy: The Study of Juvenile Delinquency," Academy of Criminal Justice Sciences, Washington, DC, 2001; (with E. B. Penn and W. Richards), "A National Survey of African American Undergraduates Majoring in Criminal Justice at Historically Black Colleges and Universities," American Society of Criminology, Atlanta, GA, 2001.

**Cynthia Mara**, "Hospice in the Prison Setting," Gerontological Society of America, Washington, DC, 2000; Presentation at Northeastern Political Science Association, Philadelphia, 2000; "The Politics and Policies of Long-Term Care for the Prison Population," International Political Science Association, Quebec City, 2000; "Development of a Hospice Inmate Program," Northeastern Political Science Association, Philadelphia, November, 2001; "The Politics and Policies of Aging and Long-Term Care," American Political Science Association, San Francisco, 2001.

**Etta F. Morgan**, "Women Serving Life Sentence Speak to Management," Southern Criminal Justice Association, 2000; "Female Criminality: The Game and Consequences," Academy of Criminal Justice Sciences, 2001; "The Female Murderer," Academy of Criminal Justice Sciences, 2001; "Correctional Health Care: Just(ice) Boohoo," Southern Criminal Justice Association, Baton Rouge, 2001.

**Carol R. Nechemias**, "The Development of Women's Studies in Russia," Women's Studies Conference, Ivanovo, Russia, 2000; "Women's Political Participation in Russia," Women's Studies Conference, Ivanovo, Russia, 2000; "Women's Access to Regional Legislatures in the Russian Federation: Where Do Women Win?" American Political Science Association, San Francisco, 2001.

**Steven A. Peterson**, "Everyday Life and Political Orientation and Behavior," Pennsylvania Political Science Association, Reading, 2000; (with Albert Somit), "Biopolitics in the Year 2000," International Political Science Association, Quebec City, 2000; (with Bettina Franzese), "Aggression in Schools: Implications for Educational Policy," Association for Politics and the Life Sciences, Washington, DC, 2000; (with James N. Schubert), "The Politics of AIDS Spending," Association for Politics and the Life Sciences, Washington, DC, 2000; (with James N. Schubert), "Target Populations and AIDS Policy in the American States," Presented at American Political Science Association, Washington, DC, 2000; (with Robert J. Maiden), "Personality, Psychosocial, and Health Predictors of Longevity," State Society on Aging Meeting, Albany, NY, 2000; (with Albert Somit), "Biopolitics: Some (Almost Assuredly) Unpopular Policy Implications," Research Conference on Biopolitics II, Los Angeles, CA, 2001; "Predictors of Academic Achievement," Pennsylvania Political Science Association, Harrisburg, 2001; "School Choice and Student Achievement: It Depends on Your Assumptions," American Political Science Association, San Francisco, 2001; (with James N. Schubert), "Measuring AIDS Policies in the American States: A Validation Study," Association for Politics and the Life Sciences, Charleston, SC, October, 2001; (with Albert Somit), "The Standard Social Science Model versus the Evolutionary Model: Implications for Public Policy," APLS meeting, Charleston, SC, October, 2001; "Improving Student Performance: What Works and What Doesn't Work," Northeastern Political Science Association, Philadelphia, PA, November, 2001.

**Jeremy F. Plant**, "Transportation, Growth, and Urban Sprawl," American Society for Public Administration, Phoenix, 2002.

**Pamela Preston**, "Trends in Arrests of Older Adults," American Sociological Association, Anaheim, CA, 2001; "Hitting a Nerve: Teaching Race and Crime to Cops," Academy of Criminal Justice Sciences, Anaheim, CA.

**James M. Ruiz**, "Drug Profiling Cajun Style Revisited," Academy of Criminal Justice Sciences, Washington, DC, 2001; (with J. Dempsey, D. Owens, D. Stuccio-Lundy, L. Boyd, J. Bennett, and E. Thibault), "Police Gratuities: The Debate Continues," Northeastern Association of Criminal Justice Sciences, Seven Springs, PA, 2001; (with D. Treadwell), "(Perp)etuating Authority: A Dramatic Analysis of the Perp Walk as Law Enforcement Drama," National Communication Association, Atlanta; (with J. Dempsey, D. Stuccio-Lundy, and L. Boyd), "Police Professional Courtesy: Innocent Reciprocity or Corruption of Power?" Academy of Criminal Justice Sciences, Anaheim, CA, 2002; (with S. Zaurak), "The Fraternal Order of Police: A Study in Transmogrification," Academy of Criminal Justice Sciences, Anaheim, 2002; (with P. Kavanaugh), "Police Canine Deployment: Is This an Application of Deadly Force?" Academy of Criminal Justice Sciences, Anaheim, CA, 2002.

**Barbara A. Sims**, "Perceptions of the Competency of Women in Policing," Academy of Criminal Justice Sciences (co-authors: Kathryn Scarborough and Jan Ahmad), 2000; (with M.A. DuPont-Morales and Henry Sontheimer), "Drug and Alcohol Treatment: Evaluation, Research, and Community Safety," Academy of Criminal Justice Sciences, 2000; (with Ruth Triplett), "The Relationship between Marxist and Symbolic Interactionism Theories of Crime," American Society of Criminology, 2000; (with Carissa Herwig), "Batterer Intervention Programming in Dauphin County, PA," Academy of Criminal Justice Sciences 2001; (with Jessica Swanson), "Surveying the Victims of Domestic Violence," Academy of Criminal Justice Sciences, 2001.

**James T. Ziegenfuss Jr.**, "Building Citizen Participation," The VI Annual meeting of Center for Latin American Development, Dominican Republic, 2000 (prize-winning paper in international competition); "Organizational Barriers to Quality Improvement," American College of Medical Quality meeting, Las Vegas, NV, 2001.

## **E. Leadership Activity in Professional Organizations, Journal Editorial Involvement: 2000-2001**

**Robert J. Bresler**, Trustee, Society for the Advancement of Education.

**Rupert F. Chisholm**, Academy of Management; Member Editorial Board, *Public Administration Quarterly*, *Journal of Health and Human Services Administration*, *International Journal of Public Administration*, *Journal of Management History*, *Public Administration & Management*.

**Beverly A. Cigler**, Editorial Board, ASPA Classics; Editorial Board, *State and Local Government Review*, *Policy Studies Review*, *American Journal of Public Administration*, *The Forum for Applied Research and Public Policy*, *The Regionalist*, Editor, *SIAM Newsletter*; Member, Advisory Board, Annual Editions in Public Administration, Dushkin Publishing Company; Member, ASPA, Executive Committee, Section on Intergovernmental Administration and Management; Moderator, Roundtable on Stone Award, ASPA, Newark, NJ, 2001; Organizer, Digital Divide Conference, PA state legislature, 2002.

**M.A. DuPont-Morales**, Member, Affirmative Action Committee, Academy of Criminal Justice Sciences, 2000-2001; Mid-Atlantic Popular Culture Association, Chair of Domestic Violence Committee (for annual program), 2000-2001; Chair, Panel on Domestic Violence Illusions, ACJS meeting, Anaheim, March, 2002; Moderator, Panel on "Everybody Does Time," ACJS meeting, Anaheim, March, 2002; ACJS Program Committee, Anaheim, CA, March, 2002; Member, Set-Up Committee, ACJS meeting, Anaheim, CA, March, 2002.

**Shaun L. Gabbidon**, Chair, Affirmative Action Committee, ACJS, 2000-2001; Member, American Society of Criminology, Minority Affairs Committee, 2000-2001; Series Editor, Southern Illinois University Press; Editorial Advisory Board, *International Journal of Crime Prevention*.

**Christopher K. McKenna**, Associate Editor, *Quarterly Journal of Public Administration*.

**Cynthia Mara**, Long-Term Care Editor, *Journal of Health and Human Service Administrations*; Co-Editor, *Long-Term Care Newsletter*; President, Aging Politics and Policy Committee, APSA; Member, Committee on Health Politics and Policy, APSA; Editorial Board Member, *Journal of Health and Human Services Administration*, *Creativity Plus*, *International Journal of Public Administration*; Co-Editor, *Aging Politics and Policy Newsletter*; International Political Science Association, Research Committee # 25 (Comparative Health Policy) Executive Board Member.

**Etta F. Morgan**, Member, Nominations Committee, Southern Criminal Justice Association; Student Paper Award Committee, Academy of Criminal Justice Sciences; Program Committee, Academy of Criminal Justice Sciences; Affirmative Action Committee, Academy of Criminal Justice Sciences.

**Robert F. Munzenrider**, Member, Council for Central PA Chapter of ASPA; Managing listserv group for ODC division of the Academy of Management; Co-Editor, *Public Administration and Management*.

**Carol R. Nechemias**, Representative to the Board of the American Association for the Advancement of Slavic Studies from the American Political Science Association; Member, Area Studies Liaison Committee to APSA, Comparative Democratization; Treasurer, Comparative Democratization section, APSA; Member-at-large of governing Board of APSA section on Comparative Democratization; Chair, Panel on Subnational Dynamics and Democratization, American Political Science Association, San Francisco, 2001; Chair, Panel on Civil Society in Russia, American Association for the Advancement of Slavic Studies, Arlington, VA, 2001.

**Steven A. Peterson**, Organized one panel, American Political Science Association meeting, San Francisco, 2001; Associate, *The Behavioral and Brain Sciences*; Editorial Board, *Women & Politics*; Co-editor of a book series, *Research in Biopolitics*, for JAI Press (Now Elsevier); Member, Executive Council, Association for Political and the Life Sciences (Secretary of

the Council); Member, Executive Council, International Political Science Association Research Committee # 12 (Biology and Politics), Vice-Chair and Secretary; Organized three panels, International Political Science Association, Quebec City meeting, August, 2000; Organized two panels, American Political Science Association (meeting in Washington, DC, September, 2000); Organizer, two panels, American Political Science Association, Boston, 2002; Co-organizer, section on "Evolution and Social Behavior, APLS meeting," Montreal, August, 2002; Organized one panel for APLS meeting, Charleston, SC, October, 2001.

**Jeremy F. Plant**, Member, Transportation Committee, South Central Assembly for Effective Governance; Member, Executive Committee, ASPA Section on Ethics; Committee on Student Paper Competition, ASPA Ethics Section; Chair, ASPA section on Transportation Policy and Administration, 1998-2000; Book review editor and member of Editorial Board, *Policy Studies Review*; Convenor, Panel on Transportation in the New Millennium, ASPA meeting, Newark, 2001; Convenor, Panel on Transportation and Growth, ASPA meeting, Phoenix, March, 2002.

**Pamela Preston**, Local Events Coordinator, Academy of Criminal Justice Sciences (Anaheim, CA); Session co-organizer, American Sociological Association, Anaheim, 2001.

**Jack Rabin**, Track Chair, Budgeting and Financial Management, SECOPA conference, 2001; Editor, *Public Administration Quarterly*; *Journal of Health and Human Services Administration*; *International Journal of Public Administration*; *Journal of Public Budgeting, Accounting, and Financial Management*; *Public Administration and Management: An Interactive Journal*; *International Journal of Organization Theory and Behavior*; *Journal of Economic Development*; Associate Editor, *Management Decision*; Executive Editor, Book series in public administration for Marcel Dekker; Principal Representative, NASPAA.

**Barbara Sims**, Editor, *The Critical Criminologist*; Member, ACJS Affirmative Action Committee; ACJS Membership Committee; Member, Constitution and By-Laws Committee, Northeastern Association of Criminal Justice Sciences; Member, Editor Search Committee, *Journal of Criminal Justice Education*; Member, Program Committee, American Society of Criminology.

**James T. Ziegenfuss Jr.**, Member, Marketing Committee, American College of Medical Quality; Member, Education Committee, American College of Medical Quality; Member Publications Committee, American College of Medical Quality; Associate Editor, *American College of Medical Quality*; Board Member, American Board of Medical Quality; Core Curriculum Group, American College Medical Quality.

## **F. Invited Presentations or Seminars**

**Marvin Bentley**, "Prescription Drug Costs and the Elderly," State Data Center Lecture, Penn State Downtown Center, May, 2001.

**Rupert F. Chisholm**, "The Nature of Organizational Change," PA Association of Nonprofit Organizations, Harrisburg, November, 2001.

**Beverly A. Cigler**, "National Perspectives on Managed Care," PA Department of Public Welfare, 2001; "Multicomunity Collaboration," University of Maryland Baltimore County Policy Sciences Program, 2000; Graduation speaker, Elizabethtown Citizens' College; "Municipal Collaboration," Testimony before PA House Urban Affairs Committee, 2000; "Inter-Municipal Cooperation," Lebanon County Forum, 2000; "Pennsylvania Government," PA Newspaper Association, 2000; "Facilitating Intermunicipal Cooperation," DCNR, January, 2002; "Plight of Medical Centers," PA legislative committees, December, 2001; "Are We Growing Smarter?" Temple University Legislative conference, October, 2001; "Information Technology Decision-Making," House Intergovernmental Affairs committee September, 2001; "Shared Municipal Services," PA House Testimony, September, 2001; Workshop on PA Government, Game Commission, April, 2001.

**M.A. DuPont-Morales**, "Family Violence: The Impact on Children," CYFC meeting, University Park, 2001; "Environmental Crime and Social Justice," Mount St. Mary's College, 2000; "Putting It All Together," Dauphin County Bar Association, 2001; "Dealing with Domestic Violence: An Integration of Mental Health and Legal Approaches," Pennsylvania Psychological Association, 2001; Participant, workshop on Defense Against Biological and Chemical Terrorism, Hershey Medical Center, December, 2001.

**Cynthia Mara**, "Long-Term Care in the Prison Setting," NIJ meeting, 2000; "The Prison Population in Need of Long-Term Care," Harrisburg Rotary Club, 2000; "Long-Term Care in the Prison System," Colonial Park Rotary Club, 2000; Keynote Speaker, 9/11 Tree Dedication, PA Capitol Building, October, 2001.

**Robert Munzenrider**, Demonstration of Budgeting Laboratory, ASPA meeting, 2001.

**Carol R. Nechemias**, "Gender and Election 2000," Hershey Business and Professional Women, 2000; "Gender and Election," AAUW, Harrisburg, 2000; "Women and Election 2000," Penn State Downtown Center, 2000; "Women's Rights: Global versus Regional," Penn State Harrisburg, 2000; "Political Science: The Discipline and the Profession," Pi Gamma Mu and Psychology Club, Penn State Harrisburg, 2001; "The 2000 Presidential Election," AAUW, Harrisburg, 2001; "Inaugural Ball," Penn State Harrisburg, 2001; "The Bush Administration: The First 100 Days," Penn State Harrisburg, 2001.

**Steven A. Peterson**, "First (Almost) 100 Days," Harrisburg Kiwanis, 2001; "George Bush's First 100 Days," Penn State Harrisburg, 2001; "Election 2000: The Never-Ending Story," PA Society of Association Executives, 2001; "The South Central Assembly and Intergovernmental Collaboration," ACT 45 Workshop, 2000; "Election 2000 Comments," Penn State Downtown Center, 2000; "Women and Elections in 2000," Penn State Downtown Center, 2000; "Election Reflections," Penn State Harrisburg, 2000; "The Election and Its Aftermath," Penn State Harrisburg, 2001; "The South Central Assembly: Its Mission and Its Accomplishments," SCA Summit, Carlisle, 2001; "What Does and Doesn't Work: Factors Affecting Student Achievement," Penn State Downtown Center, March, 2002; "The South Central Assembly: Reflections and Accomplishments," SCA Program on Infrastructure, Harrisburg, November, 2001.

**Jeremy F. Plant**, Presentation on 2000 election, Penn State Downtown Center, 2000; "High Speed Rail," PA State Data Center, 2001; "Railroads in Pennsylvania," PA State Data Center Users' Conference, September, 2000.

**James Ruiz**, "Racial Profiling," Penn State Downtown Center, October, 2001.

**Barbara A. Sims**, "A Community Approach to Domestic Violence," Penn State Downtown Center, 2001.

**Michael L. Young**, "PA Politics, 2001," Leadership Harrisburg, 2001; "The Not Quite Over Election of 2000," Harrisburg Jewish Center, 2000; "Summing Up," Low Income Housing Coalition, 2000; "Why, Not What," Rural Electric Association, 2000; "Election Comments 2000," Penn State Downtown Center, 2000; "Missing Voters," PA League of Women Voters, 2000; "The Summer Forecast," PA State Education Association, 2000; "Politics 2000," Harrisburg Rotary, 2000; "Election Reform," League of Women Voters, 2001.

## **G. Community Outreach**

The mission statement for The Pennsylvania State University says at one point that it holds "a unique responsibility for outreach and public service to support the citizens of Pennsylvania," including disseminating and applying knowledge. Likewise, the mission statement for Penn State Harrisburg speaks of the importance of "community outreach activities" to "promote human and economic development through the expansion and dissemination of knowledge and its applications."

## BASIC PRINCIPLES OF OUTREACH IN THE PENN STATE SYSTEM

- Outreach is not just service to the community—but it is associated with the three basic missions of the University: teaching, research, and service;
- Enriching and sharing “knowledge” should be the primary focus of outreach initiatives;
- Outreach must be a part of the institution’s planning and resource allocation process;
- Outreach should be a part of every academic unit’s mission;
- Outreach must be driven by community needs, and these must then be linked to University expertise;
- Outreach activities need to be publicized broadly to key stakeholders;
- Outreach should engage students, leading to increased learning and a connection between theory and practice.

## TWO DIFFERENT MODES OF OUTREACH

The School of Public Affairs provides outreach in two different modes—using our collective resources to disseminate knowledge and apply knowledge for the larger community **and** individual faculty working to benefit the larger community as a part of their commitment to meeting needs outside the grounds of Penn State Harrisburg.

First, the school uses its resources to benefit the larger community by offering many classes relevant to those in public service. Many of the courses—especially at the master’s level—link students’ class projects to contemporary issues and the needs of government officials. Through our intern programs, we provide motivated students to government agencies, not-for-profit institutions, and other organizations. These interns provide valuable support for their clients and apply the knowledge that they gain in the classroom in this applied setting. This is clearly one important form of outreach, within the spirit of the basic principles of outreach within the Penn State system.

The school has developed graduate certificate programs, in such areas as Public Budgeting and Financial Management, Human Resources Management, and Long-Term Care. These are designed to meet the needs of employees who wish to upgrade their skills but who do not necessarily wish to pursue a full degree. In this manner, our teaching is linked to the area’s needs, thus serving an important outreach function. Finally, the school has reached an agreement with the Pennsylvania Senate Appropriations Committee, whereby the school provides a master’s level student with an assistantship in his or her first year. In return, the Committee provides tuition support and an internship for the second year.

Through a variety of lecture series at the Downtown Center, school faculty share their knowledge with the community. Among those who have spoken in the recent past are: Marvin Bentley, Robert Bresler, Rupert Chisholm, Beverly Cigler, M.A. Dupont-Morales, Christopher McKenna, Cynthia Mara, Carol Nechemias, Steven Peterson, Jeremy Plant, Barbara Sims, and Michael Young. In addition, Michael Young, since retired, has hosted a cable television monthly program, *First Thursday*, in which two leading figures debate cutting-edge issues of the day, such as school vouchers, tax cuts, and so on.

Second, individual members of the faculty have performed valuable outreach from 2000-2002 as summarized below:

**Marvin Bentley**, Member, Technical Advisory Group, Pennsylvania Health Care Cost Containment Council; Member, Planning Committee, Medical Outcomes Conference.

**Robert J. Bresler**, Political commentary on television and radio stations; authored Op-ed piece for the Harrisburg *Patriot-News*.

**Rupert F. Chisholm**, Member, Steering Committee, New Baldwin Corridor Coalition; Adviser, Keystone Research Council; Ongoing work to assist the Interchurch Network for Social Concerns; Co-chair, Adams County Human Relations Council.

**Beverly A. Cigler**, Member, Public Information and Training Committee, County Commissioners Association; Member, Advisory Board for Academy for Excellence, County Commissioners Association; Member, Training Committee, Pennsylvania Municipal Managers Association; Called upon for advice on legislation by legislative committee; interviews in print and radio; Developed Policy Workshop for PA Newspaper Association; Moderator, Panel, "A Conversation with PA Counties," PA County Commissioners' Association, September, 2001; several interviews in municipal association publications.

**M.A. DuPont-Morales**, Member, Restoration Activity Board Member, NIVCP; Exploring (with Barbara Bremer) the effectiveness of battering programs and interventions in Dauphin County; Presentation for continuing education credit at Pennsylvania Psychological Association.

**Shaun L. Gabbidon**, Consulted with Kinko's of North Miami on loss prevention.

**Christopher K. McKenna**, Member, Board of Directors, Central Penn Business School; Board of Directors and Adviser on Continuous Quality Improvement, Catholic Charities of Harrisburg; conducts research for various departments and agencies of the Commonwealth.

**Cynthia Mara**, Member, Pennsylvania Culture Change Coalition; Committee Member, Holocaust Essay Competition, United Jewish Committee; Outreach to South Central PA long-term care facilities; Numerous media interviews regarding NIJ study (television, print, radio).

**Etta F. Morgan**, Completed an evaluation study of the Alabama Department of Corrections.

**Steven A. Peterson**, Media contacts and op-ed pieces: *Patriot-News*; op-eds also appeared in York and Lancaster papers; WITF-FM commentator on primary election; WITF-FM interview on campaign finance limitations; Commentator, Election Eve coverage, WITF-FM; Interview with *Pittsburgh Post-Gazette*; Interview on WITF-FM on election projections; WITF-FM, interview on Mayor Stephen Reed's re-election chances; Interview on Channel 27 on Joseph Lieberman; Member, New Baldwin Corridor Coalition Steering Committee; Member, New Baldwin Corridor Coalition Education Committee; Member of South Central Assembly for Effective Governance Board (Chair, Planning Committee); Participant, Children, Youth, and Family (CYF) Consortium; Participant, Social Policy Work Group of CYF Consortium; Worked with state officials to identify educational and training needs; Participant, Envision Capital Region Education Summit.

**Jeremy F. Plant**, Member, Transportation Committee, South Central Assembly for Effective Governance; Op-ed piece on rail policy, *Harrisburg Patriot-News*, February 26, 2002; interviewed on WITF regarding rail policy, March 7, 2002.

**Pamela Preston**, Legislative Committee, Schuylkill Women in Crisis.

**James M. Ruiz**, involved with Municipal Police Officers Training Commission; Member, Governor's Advisory Commission on Latino Affairs; Training police officers in Pennsylvania for dealing with persons with mental illness, under the auspices of the Municipal Police Officers' Training and Education Commission; organized student involvement with the Bethesda Mission; organized student participation in a disaster drill at Harrisburg International Airport.

**Barbara A. Sims**, Member, Advisory Board for the Violence and Intervention Programs of the Greater Harrisburg YWCA; Member, Dauphin County Domestic Violence Task Force; Exploratory Committee for the Development of the Community Corrections Institute; Evaluation of YWCA Legal Clinic program; Subcontracted with BOTEC Analysis Corporation to evaluate batterer intervention programs.

**Matthew Woessner**, "Terrorism Places Us at War with Our Values," op-ed piece in *Harrisburg Patriot-News*, September, 2001; Member, televised panel (WITF), "A Day of Infamy," September 20, 2002; Member, televised panel discussion (WHTM), "United We Stand," September 29, 2002.

**Michael L. Young**, Research consultant; Administers PCN program, "First Thursday"; Many media contacts during the year; Numerous op-ed pieces in regional media; many community-speaking engagements.

**James T. Ziegenfuss Jr.**, Consulting with non-profit organizations and with a hospital.

## **H. Honors**

**Beverly A. Cigler**, Penn State Visiting Scholar, Legislative Office of Research Liaison, 2000-2002; Associate Membership on Standing Panel on Federalism of the National Academy of Public Administration (NAPA); One of 20 invited local government scholars to present a paper at the Hansell Symposium for the International City/County Management Association, April, 2002 (cited as the authority on county government).

**Christopher K. McKenna**, Awarded a Fulbright for University of West Indies, spring, 2001.

**Cynthia Mara**, Entry in *Dictionary of International Biography (28<sup>th</sup> edition)*, 2000; Commendation from the Fire Department of New York for 9/11 volunteer work; Certificate of Merit, Borough of Brooklyn for 9/11 volunteer work.

**Steven A. Peterson**, received the Association for Politics and the Life Science "Founder's Award," Washington, DC, September, 2000.

**James Ruiz**, Kenneth Burke Society prize as a top paper at the National Communication Association meeting, Atlanta, GA, 2001.

**James T. Ziegenfuss Jr.**, Presented a prize-winning paper at an international meeting (see under Presentations).

# **IV. Current Student and Recent Graduate Activities**

## **A. Research**

**John Badovinac (Ph.D. student)** and **Gedeon Mudacumura (Ph.D. student)**, "Integrating Three Organizational Approaches," *International Journal of Organization Theory and Behavior* (in press).

**Gedeon Mudacumura (Ph.D. student)**, (Co-editor with Dr. Haque), *Handbook of Development Policy Studies* (New York: Marcel Dekker, in press); (co-editor), symposium on "Issues of Sustainable Development," *International Journal of Economic Development* (in press); (co-author), "Innovative Approach to Redesigning Social and Technical Systems in a Public Organization," ASPA, Newark, 2001.

**Neil Boyd (Ph.D. student)**, "Rekindling the Discourse: Organization Studies in Community Psychology," *Journal of Community Psychology* (in press).

**Seong Ju Kang (Ph.D. student)**, "Institutional Constraints on Information Technology Use and Their Impacts in Local Governments," ASPA meeting, Phoenix, AZ, 2002; "Institutional Constraints on Informational Technology Use in the Commonwealth of Pennsylvania," Pennsylvania Political Science Association, Harrisburg, 2002.

**Gary Grobman (Ph.D. student)**, "Complexity Theory: A New Way to Look at Organizational Change," *Public Administration Quarterly* (in press).

**Cristina Ciocirlan (Ph.D. student)**, "The Role of Politics in Shaping American Environmental Policy," Pennsylvania Political Science Association, Harrisburg, 2002.

Rabin, Jack, Robert F. Munzenrider, and **Sherrie Bartell (Ph.D. student)**, *Principles and Practices of Public Administration* (electronic format), (Marcel Dekker, 2001); **Sherrie M. Bartell**, Jack Rabin, Robert F. Munzenrider, W. B. Hildreth, and G. J. Miller, *Public Budgeting Laboratory: Electronic Version* (Carl Vinson Institute of Government, 2000). **Sherrie Bartell**, "Training's 'New' Role in the Learning Organization," *Innovations in Education and Training International* (in press).

**Amy Sue Binder (CrimJ)**, "D.A.R.E.: Huh? What Is It Good For?" Academy of Criminal Justice Sciences, Washington, DC, 2001.

**Jeremiah Smith (CrimJ)**, "'The Police Are the Public and the Public Are the Police': Are Peel's Words an Unreachable Star?" ACJS, Washington, DC, 2001.

**Carissa Harwig (CrimJ)** and Barbara Sims, "Batterer Intervention Programming in Dauphin County, PA," ACJS, Washington, DC, 2001.

**Erin Ulrich (CrimJ)**, "Prison Overcrowding: An Unintended Consequence on the Nation's War on Crime," ACJS, Washington, DC, 2001.

**Tanya Kaminski (CrimJ)**, "Botched Executions: In Violation of the Eight Amendment's Prohibition against Cruel and Unusual Punishment," ACJS, Washington, DC, 2001.

**Jessica Swanson (CrimJ)** and Barbara Sims, "Surveying the Victims of Domestic Violence," ACJS, Washington, DC, 2001.

**Chris Papparone (Ph.D. student)**, (in press). "Is hope the only method? The U.S. Army's organization and management identity crisis." *Military Review* (in press). "Staff organization, operations, and the military decision-making process: past, present, and future." *Military Review*; (in press). "Technology, soldiers, and trust." *Army Logistician* (2001); "Piercing the corporate veil: OE and Army transformation." *Military Review*, 131, (2), pp. 78-82; (2001, Jan-Feb). "Soldiers: The first level of war." *Army Logistician* (2000, Nov-Dec). "The friction index and the Army vision." *Army Logistician* (2000, Sep-Oct). "Combat service support and combat arms: Avoiding a cultural chasm." *Army Logistician*; (2000, Jul-Aug). "Effects of MOOTW on CSS units." *Army Logistician*.

**Lee Derr (Ph.D. student)**, "Evolution of Court Management," in M. A. DuPont-Morales et al. (eds.), *Handbook of Criminal Justice Administration* (2001).

**Joe Cerami (Ph.D. Student)**, "Institutionalizing Defense Reform," in *Organizing for National Security*.

## **B. Other Activities**

### **Graduate Internships:**

Pennsylvania Senate Appropriations Committee—Jennifer Boger; Christian Soura

### **Pennsylvania Management Internship:**

Pamela Seymore, Manda Krpan

### **Presidential Management Internship:**

Kevin Green

**Graduate Fellows:**

Highmark (PA Blue Shield)—Carolyn Ellison  
HealthAmerica—Dennis Reinaker

**Graduate Assistantships:**

Mohamed Mohamed  
Jennifer Boger  
Seong Ju Kang  
Nora Carreras  
Christian Soura  
Hui Meng

**Graduate School Doctoral Fellowships:**

Terrence Alladin  
Cristina Ciocirlan

**Undergraduate Awards for Academic Excellence:**

Kenneth Masters Award - Public Policy – Lisa K. Nagele (2001), Elaine Schick (2002)  
Andrew Donahue Award - Criminal Justice – Jesse W. Boggs (2001), Jennifer Warden (2002)  
Criminal Justice Award at Schuylkill Campus—Susan Chattin (2001)

**Pi Alpha Alpha inductees 2001**

*MPA:* Karen Diener Best  
Charles Breslin  
Randy Butson  
Kevin Green  
Warren Haggerty, Jr.  
Mary Lou Harris  
Marion A. Houser  
Penn D. Ketchum  
Keith Koncir  
Robert F. Lambert  
Amy W. Lane  
William M. Lockard  
Stefani S. McAuliffe  
Michael J. Mohr  
Michael J. O'Rourke  
Ian C. Palmer  
Madeline Alice Poukish Sanders  
William Strayer  
Jodie L. Stuck  
Selena Updegraff  
William E. Vinsko, Jr.  
Karen R. Wilson

*Ph.D.:* Nicki L. Will  
Jeffrey A. Weber

**Pi Alpha Alpha inductees 2002**

*MPA:* Donna Arthur  
Alvin S. Black III  
David Bohner  
Barbara Burgner  
Kristin Clark  
Patricia Hippler  
Christine Hower  
Michael Kyle  
Sharon Niesley  
Kathleen O'Shea  
Donald O'Shell, Jr.  
Deborah Ramirez  
Bethann Smetak  
Patricia Swartwood  
Jeffrey Ziegler

*Ph.D.:* Nora Carreras  
Cristina Ciocirlan  
Richard DeLoe  
Robert Gerard  
Gary Grobman  
Seong Ju Kang  
Christopher Paparone  
Mary Young

## Legislative Fellowship Program:

Fall 2000 – Marija Krpan, Laurie Lovelace, Zane Sjoberg

Spring 2001 – Lois Worst, Lisa Nagel, Charles Wywiorka

Fall, 2001 – Michael Barrick, Dustin Gingrich, Marshall Weston

Spring, 2002 – Travis Messenger, Andrew McManus, Melissa Zorbaugh, Jaime Zurick

**New Ph.D.s:** From 2000-2002, the School saw seven students obtain their Ph.D. in Public Administration—with five of those being awarded in 2000-2001, the largest number of doctorates that we have awarded in any single year. Those receiving Ph.D.s (with their dissertation committee chair in parentheses) include:

Wenbo Shi (Christopher McKenna)  
Stan Mrozowski (Jeremy Plant)  
Paul Hallacher (James Skok)  
Paul Mertel (J. Marvin Bentley)  
Helaiei Almutairi (Rupert Chisholm)  
Tom DeLoe (Beverly Cigler)  
Robert Gerard (Rupert Chisholm)

## V. Staff Activities

*Anita Alleman*, Staff Assistant, is a member of Penn State's Subcommittee on Educational Equity and serves as a member of Penn State's team of volunteers for the United Way's annual Day of Caring. She has attended numerous staff development workshops and also works closely and visits regularly with the staff and students at the Schuylkill campus to make the merger work with respect to the Criminal Justice program. She also volunteers with the Alzheimer's Association and is a member of the Eastern Star organization.

*Margaret DeGrange*, Staff Assistant, is a member of the Penn State Earth Day Expo Committee, and a member of the Information/Public Affairs Diversity Committee. She attended the computer workshop, Introduction to MS Word; a presentation on interacting with persons with disabilities by motivational speaker and social activist, Henry Holden, which was sponsored by The Student Assistance Center Office of Disability Services; and participated in a focus group designed to assess the current diversity climate on campus. Margaret is involved in her community and has served in various capacities as an member of a small, but active, women's civic organization, the Londonderry Lionettes; and also is involved in a citizen's action group, Seeking Common Ground, dealing with development within Londonderry Township.

*Gloria Gabner*, part-time Staff Assistant for Dr. Jack Rabin. Outside of work, Gloria is a member of the Open Door Bible Church, Middletown. She is also a community volunteer for the Heart Association and the Diabetes Association.

*Louise Morgan*, Administrative Assistant, continues to serve on several Penn State Harrisburg committees: The Earth Day Expo, the Committee on Diversity and Educational Equity, the Faculty-Staff Campaign Committee, and also participated in a focus group designed to assess the current diversity climate on campus. This past year Louise attended workshops on Desktop Publishing and Design and Introduction To and Intermediate Excel 97 and attended a two-day staff assistants' convocation at University Park. Louise is actively involved in the community as President of the Londonderry Lionettes, a nonprofit organization involved in projects in Londonderry Township and neighboring communities. She is also a part of a citizen' action group, Seeking Common Ground, dealing with development within the township. She continues as Chairperson of the Council of Ministries and as superintendent and teacher of grades 4, 5, and 6 in the Evangelical United Methodist Church in Middletown.

*Rosalie Salem*, staff assistant at Schuylkill, provides support for Public Policy and Criminal Justice faculty. She is also responsible for support for the Penn State Schuylkill Center for Academic Achievement and the School of Science, Engineering, and Technology. She is on the committee and one of the organizers for Take Our Daughters to Work Day. On a personal note, she and her fiancé recently bought a house together and became engaged this past Valentine’s Day.

## **VI. External Funding (Grants and Contracts)**

### *Funded, In Progress, or Completed*

**Beverly A. Cigler**, “Intermunicipal Cooperation in Pennsylvania,” Center for Rural PA, \$10,000 (2000); EPA-NASPAA contract on regulatory policies, \$11,800 (2000); Principal Investigator, EPA-NASPAA contract on regulatory policies (\$10,000) (2001); “Water and Wastewater Infrastructure Needs,” Center for Rural PA (\$50,000).

**Christopher K. McKenna, Michael Young, and Robert Munzenrider**, Completed “Evaluation of Driver Education in Pennsylvania,” PennDOT, \$196,000.

**Barbara A. Sims**, “Evaluating Batterer Intervention Programs, PCCD, \$165,000; “Use, Non-Use, and Efficacy of State Victim Service Programs,” PCCD, consultant to Millersville University grant of \$110,182; “The First Annual Weed and Seed Conference: Design and Implementation,” PCCD, \$64,219.

**Michael L. Young**, “Penn State Poll,” \$20,000; “Evaluation of Pennsylvania Crime Victims’ Services,” PCCD, \$165,000; “Rural School Superintendents’ Study,” Center for Rural PA, \$50,000; “Marketing Evaluation of P.A.C.E. Program,” PA Department of Aging, \$90,000.

## **VII. Faculty Interests**

|                    |  |
|--------------------|--|
| Marvin Bentley     | Health Care Policy<br>Health Economics<br>Health Finance   |
| Robert J. Bresler  | American Politics<br>Elections<br>Foreign Policy<br>Constitutional Law and Civil Liberties   |
| Rupert F. Chisholm | Action Research<br>Organization Theory<br>Organization Behavior<br>Organizational Change and Development   |
| Beverly A. Cigler  | State-Local Relations<br>Local Government (especially interlocal relations, alternative service delivery, municipal finance, growth management, regional collaboration, and municipal management)<br>County Government (including County-Municipal and County-State Relations)<br>State Policy and Administration<br>Flood Hazard Mitigation, especially land use policies |

|                        |  |
|------------------------|--|
| M. A. DuPont-Morales   | Corrections<br>Victimology<br>Criminal Justice Issues in General   |
| Shaun L. Gabbidon      | Minorities and Crime<br>Private Security<br>African American Studies   |
| Cynthia Mara           | Health Policy<br>Long-Term Care<br>Long-Term Care and Prisons<br>Aging Issues  |
| Christopher K. McKenna | Computers and Information Technology<br>Statistics   |
| Etta F. Morgan         | Female criminality<br>Corrections and Sentencing Reform<br>Capital Punishment  |
| Robert F. Munzenrider  | Human Resources<br>Computers and Information Technology<br>Statistics  |
| Carol Nechemias        | American Politics<br>Russian Politics<br>Women's Issues<br>Policy—social welfare   |
| Steven A. Peterson     | American Politics<br>Elections<br>Public Policy—Education, AIDS<br>State politics<br>Legislative process<br>Public Opinion<br>Judicial Process/Public Law<br>Biology and Politics (Biopolitics)            |
| Jeremy F. Plant        | Ethics in Public Service<br>Public Management<br>Executive Politics (President and Governors)<br>Transportation Policy<br>Railroad History   |
| Pamela Preston         | Aged Offenders and Correctional Clients<br>Disabled Offenders and Correctional Clients<br>Minorities and Crime<br>Research Methods and Statistics<br>Theoretical Criminology<br>Law, Conflict, and Society |

|                         |  |
|-------------------------|--|
| Jack Rabin              | Public Budgeting<br>Municipal Budgeting  |
| James M. Ruiz           | Police Administration and Training Issues<br>Legal Aspects of Policing and Law Enforcement<br>Ethics in Criminal Justice   |
| Barbara A. Sims         | General Criminal Justice Issues<br>Punishment (sentencing, court procedures, plea bargaining, etc.)<br>Corrections<br>Public Opinion on Criminal Justice Issues<br>Juvenile Law and Processes<br>Criminal Justice Research and Its Linkages to Theory (“What Causes Crime?” and “What Works?”) |
| Matthew Woessner        | American Politics<br>Public Opinion<br>Political Psychology<br>Constitutional Development<br>Research Methodology  |
| Michael L. Young        | American Politics<br>Elections and Campaigns<br>Pennsylvania Politics<br>State politics<br>Polling<br>Public Opinion   |
| James T. Ziegenfuss Jr. | Health Futures<br>Strategic Planning<br>Health Administration<br>Organizational Behavior   |

## **VII. Faculty and Staff of the School of Public Affairs**

### *A. Administration of the School*

**Steven A. Peterson, Ph.D.**, Director of the School of Public Affairs and Professor of Politics and Public Affairs

**Rupert F. Chisholm, Ph.D.**, Coordinator, Ph.D. Program and Professor of Management

**M. A. DuPont-Morales, Ph.D.**, Coordinator, Criminal Justice Program, and Associate Professor of Criminal Justice

**Carol R. Nechemias, Ph.D.**, Coordinator, Public Policy Program, and Associate Professor of Public Policy

**Jack Rabin, Ph.D.**, Coordinator, MPA Program, and Professor of Public Administration and Public Policy

**James T. Ziegenfuss Jr., Ph.D.**, Coordinator, MHA Program and Professor of Management and Health Care Systems

## ***B. Faculty***

**J. Marvin Bentley, Ph.D.**, Associate Professor of Health Economics

**Robert J. Bresler, Ph.D.**, Professor Emeritus of Public Policy (Retired June 30, 2001)

**Beverly A. Cigler, Ph.D.**, Professor of Public Policy and Administration

**Shaun L. Gabbidon, Ph.D.**, Associate Professor of Criminal Justice

**Cynthia Mara, Ph.D.**, Associate Professor of Health Care Administration and Policy

**Christopher K. McKenna, PhD.**, Associate Professor Emeritus of Management Science (Retired June 30, 2002)

**Etta F. Morgan, Ph.D.**, Assistant Professor of Criminal Justice

**Robert F. Munzenrider, Ph.D.**, Associate Professor of Public Administration

**Carol R. Nechemias, Ph.D.**, Associate Professor of Public Policy

**Jeremy F. Plant, Ph.D.**, Professor of Public Policy and Administration

**Pamela Preston, Ph.D.**, Assistant Professor of Criminal Justice (beginning August, 2001)

**Jim Ruiz, Ph.D.**, Assistant Professor of Criminal Justice

**Barbara A. Sims, Ph.D.**, Assistant Professor of Criminal Justice and Director, Center for Survey Research

**James E. Skok, Ph.D.**, Associate Professor Emeritus of Public Administration (retired June, 1999)

**Matthew Woessner, Ph.D.**, Assistant Professor of Public Policy (beginning August, 2001)

**Michael L. Young, Ph.D.**, Assistant Professor of Politics and Public Affairs and Director, Center for Survey Research (Retired December 31, 2001)

## ***C. Staff***

**Louise Morgan**, Administrative Assistant

**Anita Alleman**, Staff Assistant

**Margaret DeGrange**, Staff Assistant

**Rosalie Salem**, Staff Assistant (Schuylkill campus)

**Gloria Gabner**, Staff Assistant (part-time)

## ***D. Adjunct Faculty***

### **Summer, 2000 through Summer, 2002:**

David Argall (Ph.D. student) - State Representative of the 124<sup>th</sup> Legislative District and  
Chair of the Appropriations Committee of the Pennsylvania House of Representatives

Sherrie Bartell (Ph.D. student)

Robert Bodnar - Associate Warden, Lancaster County Prison

Neil Boyd (Ph.D. student) – Instructor in Behavioral Sciences, Penn State Harrisburg

Karen Byrnes-Noon - Assistant District Attorney, Schuylkill County

Joe Conti - State Senator

Dr. David Davare - Director of Research, Pennsylvania School Boards Association  
 Terry Davis - Director, Dauphin County Adult Probation and Parole  
 Dr. Michael Epoca - Classification and Recruitment Supervisor, Department of Corrections  
 Denise Frantz - Institute of State and Regional Affairs (ISRA)  
 Robert Garraty (Ph.D. student) President, Garraty Workforce Investment  
 Warren Haggerty- Vice President of Client Relations, McGlenn Capital Management  
 William Heard - Social Studies Teacher at Schuylkill Haven High School  
 Richard Lewis, Esq. - Judge, Dauphin County Court of Common Pleas  
 Dr. Robert Lipton - Projects Manager, Berks County Intermediate Unit  
 Dr. Doug Lovelace – Director, U.S. Army Strategic Studies Institute, Army War College  
 Thomas Maioli- Assistant Deputy Chief, Bureau of Investigative Services, PA Office of Attorney General  
 James Mann Esq. – Policy Director for State Senator Michael Waugh  
 Lora McDonald Esq. – Associate Attorney, Rubright, Domalakes, Troy & Miller Law Firm  
 Dr. Stan Mrozowski – Children’s Policy Specialist, PA Community Providers Association  
 Timothy Reeves – Former Press Secretary to the Governor and Director of Communications, Commonwealth of Pennsylvania  
 Joseph Reilly - Manager, Health Information Analysis, Highmark Blue Cross Blue Shield  
 Dr. Richard Ritchie – Independent Consultant and Adjunct Assistant Professor, Gettysburg College  
 John Russell - President and Chief Executive officer, The Institute for Healthy Communities  
 Richard Seneca, Esq. - Director of Legal Services, Pinnacle Health System  
 Mark Singel - Partner, Singel Associates and former Lt Governor of the Commonwealth of Pennsylvania  
 Dr. John Stewart - Part-time Assistant Professor at Penn State Mont Alto, Altoona, Harrisburg, and University Park  
 Kevin Stoehr - Chief of Police/Director of Safety, Penn State Harrisburg/Capital College  
 Dr. Robert Surridge – Outreach, International Programs, Downtown Center  
 Jeanine Turgeon Esq. – Judge, Dauphin County Court of Common Pleas  
 Dr. Jeffrey Weber - Senior Research Analyst, Pennsylvania Senate Policy Development and Research Office

Web site: Information on the School of Public Affairs is available through our Web site. You can find information on the school’s undergraduate and graduate programs, certificate programs, student financial aid opportunities, as well as a faculty interest directory. Our on-line address is <http://www.hbg.psu.edu/spa/>. Our thanks to Sherrie Bartell, Ph.D. student and MPA alumna (1995) for designing the Web page.

## Table 1. Enrollment Time Series

| <i>Program</i>                      | <i>Fall, 1996</i> | <i>Fall, 1997</i> | <i>Fall, 1998</i> | <i>Fall, 1999</i> | <i>Fall, 2000</i> | <i>Fall, 2001</i> |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Criminal Justice                    | 116               | 114               | 112               | 114               | 108               | 104               |
| Public Policy                       | 77                | 87                | 76                | 55                | 61                | 55                |
| <i>Undergrad total (CL)</i>         | 193               | 201               | 188               | 169               | 169               | 159               |
| MHA                                 | —                 | 47                | 62                | 71                | 66                | 63                |
| MPA                                 | 131               | 94                | 87                | 90                | 86                | 90                |
| Total master's                      | 131               | 141               | 149               | 161               | 152               | 153               |
| Ph. D .                             | 36                | 38                | 33                | 33                | 37                | 32                |
| <i>Total Graduate</i>               | 167               | 179               | 182               | 194               | 189               | 185               |
| <b>Total SPA(CL)</b>                | <b>360</b>        | <b>380</b>        | <b>370</b>        | <b>363</b>        | <b>358</b>        | <b>344</b>        |
| Public Affairs,<br>Common Year (SL) | —                 | 11                | 35                | 43                | 27                | 30                |
| Criminal Justice (SL)               | —                 | 8                 | 17                | 34                | 52                | 43                |
| Public Policy (SL)                  |                   |                   |                   | 1                 | 1                 | 2                 |
| <b>Total SPA (SL)</b>               |                   | <b>19</b>         | <b>52</b>         | <b>78</b>         | <b>80</b>         | <b>75</b>         |
| <b>Total SPA (SL + CL)</b>          | <b>360</b>        | <b>399</b>        | <b>422</b>        | <b>441</b>        | <b>438</b>        | <b>419</b>        |

CL=Harrisburg Campus

SL=Schuylkill Campus

**Table 2. Time Series on School of Public Affairs Faculty Productivity**

| Year  | Publications | Top 20 Journals | Top 5 Journals | Books | Conference Papers | Leadership Activities | Editorial Boards | Invited Presentations | Honors | Median SRTEs | Grant Monies |
|-------|--------------|-----------------|----------------|-------|-------------------|-----------------------|------------------|-----------------------|--------|--------------|--------------|
| 01-02 | 69           | 5               | 2              | 8     | 20                | 36                    | 32               | 14                    | 7      | 6.12         | 243,000      |
| 00-01 | 62           | 4               | 2              | 9     | 35                | 21                    | 34               | 28                    | 5      | 6.03         | 539,000      |
| 99-00 | 52           | 5               | 2              | 12    | 39                | 40                    | 28               | 34                    | 14     | 6.3          | 640,000      |
| 98-99 | 25           | 6               | 1              | 4     | 23                | 36                    | 29               | 33                    | 6      | 5.85         | 527,000      |
| 97-98 | 47           | 7               | 0              | 7     | 24                | 29                    | 26               | 21                    | 0      | 5.90         | 30,000       |
| 96-97 | 38           | 7               | 0              | 4     | 16                | 23                    | 22               | 23                    | 1      | 6.18         | 113,000      |
| 95-96 | 26           | 2               | 0              | 3     | 15                | 30                    | 20               | 18                    | 4      | 5.93         | 339,000      |
| 94-95 | 36           | 4               | 0              | 3     | 18                | 21                    | 22               | 21                    | 3      | 5.93         | —            |

### Table 3. Student Diversity, 1998-2001

|                   | <i>CJ-Harrisburg</i> | <i>CJ-Schuylkill</i> | <i>Public Policy</i> | <i>MPA</i> | <i>MHA</i> | <i>Ph. D.</i> |
|-------------------|----------------------|----------------------|----------------------|------------|------------|---------------|
| <b>Fall, 1998</b> |                      |                      |                      |            |            |               |
| <i>Minority</i>   | 9.8%                 | 5.9%                 | 10.5%                | 8.0%       | 0.0%       | 3.0%          |
| <i>Female</i>     | 50.8                 | 35.3                 | 59.2                 | 46.0       | 72.6       | 24.2          |
| <b>Fall, 1999</b> |                      |                      |                      |            |            |               |
| <i>Minority</i>   | 17.5                 | 8.8                  | 10.7                 | 8.9        | 8.4        | 6.0           |
| <i>Female</i>     | 54.4                 | 47.0                 | 56.7                 | 56.7       | 70.4       | 24.2          |
| <b>Fall, 2000</b> |                      |                      |                      |            |            |               |
| <i>Minority</i>   | 9.3                  | 3.9                  | 5.3                  | 4.7        | 6.1        | 8.3           |
| <i>Female</i>     | 54.1                 | 43.8                 | 53.3                 | 63.5       | 66.2       | 19.4          |
| <b>Fall, 2001</b> |                      |                      |                      |            |            |               |
| <i>Minority</i>   | 15.4                 | 7.0                  | 3.5                  | 8.9        | 9.5        | 12.5          |
| <i>Female</i>     | 53.8                 | 41.9                 | 66.7                 | 55.6       | 65.0       | 25.0          |

The Executive Summary of the Penn State Capital College Strategic Plan for 2002-2005 is available on the Web at: [www.hbg.psu.edu/stratplan.html](http://www.hbg.psu.edu/stratplan.html)

The Pennsylvania State University is committed to the policy that all persons shall have equal access to programs, facilities, admission, and employment without regard to personal characteristics not related to ability, performance, or qualifications as determined by University policy or by state or federal authorities. It is the policy of the University to maintain an academic and work environment free of discrimination, including harassment. The Pennsylvania State University prohibits discrimination and harassment against any person because of age, ancestry, color, disability or handicap, national origin, race, religious creed, sex, sexual orientation, or veteran status. Discrimination or harassment against faculty, staff, or students will not be tolerated at The Pennsylvania State University. Direct all inquiries regarding the nondiscrimination policy to the Affirmative Action Director, The Pennsylvania State University, 201 Willard Building, University Park, PA 16802-2801; Tel 814-865-4700/V, 814-863-1150/TTY. U.Ed. HB 03-23